PRESIDENT’S MESSAGE
ÄSA SKOGSTRÖM FELDT

“I believe in the inherent talent and power of each and every human being... and that is why I love The Hunger Project.”

– ÄSA SKOGSTRÖM FELDT
President & CEO, The Hunger Project
(Right: Äsa Skogström Feldt, far right, together with women leaders in Bangladesh)

2014 was a vitally important year as world leaders prepared the agenda for the next set of goals for global development — the Sustainable Development Goals (SDGs) — which are expected to include ending hunger and poverty by the year 2030. It is a critical time for all of us to look newly at how we can create the breakthroughs needed to achieve the end of hunger.

I have been with The Hunger Project in Sweden since 2004, first as Country Director then on the national board. I joined as President and CEO of The Global Hunger Project in September. Since then, I have had the opportunity to visit many of our programs, and it has never been clearer to me how fearless and bold we must be as we take on this historic opportunity to shape the future.

The adoption of the SDGs in September 2015 — though a crucial demonstration of global commitment and alignment around the end of hunger and poverty — will only be the beginning. The hardest part is to come; in particular, evidence shows that in regards to achieving gender equality, the world is failing.

We believe that people are extraordinary and must be the agents of their own change. Therefore, gender-focused, community-led development approaches that put people at the center, driving their own change, are key to the achievement of the SDGs.

As a strategic organization, we are taking a deep look at what’s missing for the world to achieve the SDGs, and are identifying the highest leverage contributions we can make toward this historic endeavor.

I look forward to working with you all so we can together end world hunger once and for all.

Äsa Skogström Feldt, President and CEO
EXECUTIVE SUMMARY

A HOLISTIC APPROACH TO END HUNGER

Significant progress has been made over the last two decades, yet the most entrenched poverty and hunger still remains. Ending hunger and poverty by 2030 is only possible if we transform existing policies, ambitiously work to overcome inequality, including patriarchy, and use the latest research and technology to innovate and share best practices. The bottom line: this will require a breakthrough.

The Hunger Project’s holistic approach empowers women, men and youth living in rural villages to become the agents of their own development and make sustainable progress in overcoming hunger and poverty. While adapted to meet local challenges and opportunities wherever we work, all of our programs have these three essential elements at their foundation:

1. **Start with Women**: Empowering women as key change agents.
2. **Mobilize Everyone**: Mobilizing clusters of rural communities for self-reliant action.
3. **Engage Government**: Forging effective partnerships with local government.

This report highlights our work to end hunger in more than 24,000 communities throughout Africa, South Asia and Latin America, as well as our global advocacy efforts to end hunger and poverty worldwide.

**In eight countries of Africa**, The Hunger Project’s Epicenter Strategy mobilizes clusters of rural villages into “epicenters,” which band together 5,000–15,000 people to carry out community-led holistic strategies to meet basic needs. In 2014, women and men in 121 epicenters created and ran their own development programs, reaching 1.6 million people.

**In India**, The Hunger Project empowers women elected to local government in more than 4,800 panchayats (clusters of rural villages) to meet the development needs of their communities. At the regional level, we facilitate federations of women leaders to strengthen their voice and provide a platform for learning and exchange. Across seven states of India, this work reached 14 million people.

**In Bangladesh**, The Hunger Project mobilized local volunteer “animators,” women and youth leaders, and local government representatives in 171 unions (clusters of rural villages) to carry out holistic, bottom-up strategies to achieve the Millennium Development Goals in their communities. Their work reached 4.6 million people in 2014.
In Latin America, we support community development initiatives in Mexico and Peru, focusing on the people who are the most remote and marginalized — particularly indigenous women — reaching more than 21,000 people.

At the global level, our organization smoothly and successfully transitioned leadership and continued to engage in a worldwide dialogue around setting our next strategic direction to take on the historic opportunity of the Sustainable Development Goals (SDGs). We advocated for community-led development approaches during the Civil Society Forum for the G20 Summit in Australia (C20), nutrition conferences in Ethiopia and South Asia, the International Conference on Nutrition in Rome (ICN2), the White House Africa Summit, USAID’s Frontiers in Development Conference and during international days of significance such as International Women’s Day and International Day of the Girl. At the UN General Assembly meeting in September, Tarcila Rivera Zea, head of Chirapaq, The Hunger Project’s partner organization in Peru, was selected as the grassroots leader to speak at the Secretary-General’s Zero Hunger Challenge event.
The Hunger Project is a global movement of individuals and organizations in 22 countries worldwide working in authentic partnership for the sustainable end of hunger.

**vision:** A world where every woman, man and child leads a healthy, fulfilling life of self-reliance and dignity.

**mission:** To end hunger and poverty by pioneering sustainable, grassroots, women-centered strategies and advocating for their widespread adoption in countries throughout the world.

$21.1 million raised worldwide in 2014*

*Funds raised from the entire Hunger Project family, including affiliates, which is distinct from the revenue reported in the consolidated audit table on p. 29
In 2014, reached 20.6 million people in more than 24,000 communities throughout Africa, South Asia and Latin America.

A holistic approach based on 3 key elements:

1. Start with women
2. Mobilize everyone
3. Engage government

LEADERSHIP

nearly 23,000 volunteers trained worldwide in 2014

MOBILIZATION

207,000+ participants in our foundational Vision, Commitment and Action Workshops in 2014

FOOD SECURITY

81,000 trained in food security workshops in 2014
Hunger is not inevitable. It is not too big of a problem to solve. In fact, it has improved dramatically in just the last 30 years. Indeed, according to international agencies like the World Bank and United Nations, ending extreme poverty and hunger by the year 2030 is an ambitious, yet achievable goal in need of transformational policies that address inequality and boost shared prosperity. Ending hunger by 2030 is possible. Here’s why:

• Contrary to popular belief, world hunger has, on the whole, improved. Since 1990–92, the number of hungry people in the world has declined by 216 million people, despite an increase in world population of nearly two billion.¹

• Many countries have greatly reduced or eliminated hunger in just 25 years. Vietnam reduced hunger from 45 percent in 1990–1992 to 13 percent in 2012–14. China reduced child stunting — having inadequate height for one’s age — from 32 percent in 1990 to 8 percent in 2010. Brazil virtually eliminated hunger (between 2000–02 and 2004–06 the undernourishment rate fell by half from 10.7 percent to below 5 percent) and reduced child stunting from 19 percent in 1989 to 7 percent in 2007. Thailand reduced hunger from 36 percent in 1990 to about 7 percent in 2012–14.²

• The Millennium Development Goal of cutting hunger in half has nearly been reached. The proportion of undernourished people has dropped from 23.3 percent in 1990–1992 to 12.9 percent in 2014–2016.³

• Child nutrition and health — key to ending hunger — are improving. There has been a 40 percent decrease in child stunting in the past 25 years.⁴

• Research institutions have determined ending extreme poverty is possible by 2030. And, because poverty and hunger are inextricably linked, this has a direct impact on ending hunger. According to World Bank scenarios,⁵ it is possible to reduce global poverty to three percent of the world’s population — what is viewed as a statistical end to poverty — by 2030.

The global community is committed. More than ever, investing in nutrition and the end of hunger is seen as a key development priority. The Group of 8 (G8) of the world’s wealthiest countries has put nutrition high on its development agenda. The United Nations Secretary-General launched a Zero Hunger Challenge. Heads of state in Africa and Latin America and the Caribbean have set goals to end hunger in their regions by 2025. And the Sustainable Development Goals (SDGs), to be launched in September 2015, expect to include goals to put an end hunger and poverty.

While these facts demonstrate tremendous progress, ending hunger by 2030 remains a colossal task.

Though it’s 216 million fewer than in 1990–92, still, an unacceptable 795 million people¹ — one in nine members of our human family — live in chronic hunger. Governments and the global community must allocate sufficient resources and pursue policies and investments that promote equality while enlisting full participation at the grassroots level.

We know that when we start with women, mobilize everyone and engage governments, the end of hunger is possible. That’s why The Hunger Project works to scale up gender-focused, community-led development approaches worldwide.

Right: Agnes, a Hunger Project Microfinance Program partner in Matseko Epicenter, Ghana
In eight countries across Africa (Benin, Burkina Faso, Ethiopia, Ghana, Malawi, Mozambique, Senegal and Uganda), The Hunger Project’s Epicenter Strategy unites 5,000 to 15,000 people in a cluster of villages to create an “epicenter,” or a dynamic center where communities are mobilized for action to meet their basic needs. This holistic strategy takes them on a path to sustainable self-reliance through four distinct phases over a period of about eight years. During this time, individuals build the confidence to become leaders of their own development and communities come together to unlock a local capacity for change.

Led by volunteer leaders, called “animators,” and locally elected volunteer committees, the community leads its own programs to address its needs:

- **Health & Nutrition:** Government-provided healthcare workers weigh and monitor child health, provide immunizations, and facilitate safe births at the health clinic.
- **Education:** Government-provided teachers and trained facilitators provide gender-balanced preschool care and Functional Adult Literacy classes.
- **Food Security:** Trained farmers improve yields through new technologies, alternative farming techniques and increased access to agricultural tools. Food banks safely store harvests to support communities during lean periods throughout the year.
- **Microfinance:** Women and men develop their capacity to become economic decision-makers, entrepreneurs and small business owners through a training, credit and savings program.
- **Women’s Empowerment Program:** Trained animators provide education on women’s legal, reproductive and property rights.
- **Advocacy, Awareness and Alliances:** The Hunger Project supports the community in establishing partnerships with local government and other organizations to ensure that services are available locally.
- **Environment:** Each epicenter focuses on maintaining biodiversity, ensuring the sustainable use of resources through soil conservation and water management, and promoting renewable sources of fuel and energy.
- **WASH (Water, Sanitation and Hygiene):** Rural communities gain increased access to clean water and improved sanitation, develop new water sources, and implement water conservation technologies.
- **Livelihoods:** Through cooperatives, farmers are better able to make use of resources and training and take up new techniques more quickly.

As a Women’s Empowerment Program animator, my activities have positively affected the lives of many women in my community; many people call on me to assist them in resolving problems. The Hunger Project is changing the lives of people who are willing to have a change — and I am one.

— DINA AMARTEY
Community Partner in Matsekope Epicenter, Ghana
The Epicenter Strategy was created in Africa, by Africans, and over the past 25 years has mobilized 121 epicenter communities reaching 1.6 million people in eight countries across the continent.

- **3,665 children**
  enrolled in early education at our epicenters in Africa
  
  - **51% GIRLS**

- **45,837 participants**
  trained in nutrition

- **22,616 women**
  accessed prenatal care at epicenter health clinics

- **5,363 participants**
  in Water, Sanitation and Hygiene (WASH) education trainings

- **105,000+ women & men**
  trained in our Women’s Empowerment Program
500% increase in the proportion of children attending secondary education in Avlamé Epicenter since 2001

7% → 100% births attended by licensed healthcare professionals in Boulkon Epicenter

1,250% increase in proportion of households using improved sanitation in Enemore Epicenter since 2005

48% → 98% proportion of households using improved drinking water in Vowogdo Epicenter

“We do a lot of meetings to discuss how best to solve some of our problems and we ourselves advise on what to develop.”

– WOMEN’S FOCUS GROUP PARTICIPANT, Matsekope Epicenter, Ghana
A particularly exciting development of the year was the signing of a Memorandum of Understanding (MOU) with the Economic Community of West African States (ECOWAS). ECOWAS is the body charged with implementing the broad goals of the African Union in the region, including the goal of ending hunger by 2025. The MOU will empower us to work together to mobilize rural people for resilience by ensuring that they are key actors in development.

Other 2014 highlights include:

**In Benin**, in an effort to improve women’s representation in the decision making processes and support family nutrition, our community partners launched the Model Mothers Club in Avlamé, Bétérou and Kissamey Epicenters. The Model Mothers Club serves as a vehicle for women who have been identified by their communities as role models to: promote discourse in households and communities on the protection of rights for women and girls; build economic capacity among women; mitigate social constraints that affect the empowerment of women; and improve the health and nutrition of families.

**In Burkina Faso**, The Hunger Project signed MOUs with the Ministry of Decentralization and the Ministry of Agriculture and Food Security. Both partnerships aim to accelerate The Hunger Project’s work in rural communities in support of national development goals, as well as provide opportunities for The Hunger Project to access the technical capacities of the ministries, funding streams and consultation frameworks.

**In Ethiopia**, The Hunger Project’s Microfinance Program provided technical and financial support to community partners to enhance and build the capacity of the Saving and Credit Cooperatives (SACCOs). SACCOs regularly review their performance. At the Debre Libanos Epicenter, for example, SACCO members held a General Assembly meeting where they discussed performance and audit findings.

**In Ghana**, The Hunger Project ramped up its partnership with the STAR Ghana project, which seeks to improve community participation in local governance. This year the project focused on coaching communities to get them involved in District Assemblies activities. Staff members also carried out 10 epicenter-level coaching workshops on community participation in local governance.
In Malawi, The Hunger Project and partner organization SUPPORT, a division of The Female Health Company, built capacity in female condom programming and training. Four districts identified “female condom champions” who work for health facilities to perform community outreach on bicycles in easily recognizable clothes and carrier bags. Female condoms empower women to engage in family planning and protect themselves from HIV and other sexually transmitted infections.

In Mozambique, a community-led program improved detection of malnutrition among young children, with a focus on empowering women so they can put the nutrition and health of themselves and their families in their own hands. The program allows women who are not formally trained in medicine to play a greater role in assessing the health needs of their children and their community.

In Senegal, our community partners are managing their own biodigester program. Biodigester systems combust methane produced by the decomposition of waste, reducing methane emissions while also producing a gas that can be used for cooking, heating and lighting. Remaining waste is used as a rich compost that can then be sold as fertilizer. The community itself — through its rural bank — has established a formal partnership with the Japanese International Cooperation Agency and the National Agency of Eco-Villages to provide microfinance loans for partners seeking to participate in this program.

In Uganda, Namayumba Epicenter has access to safe water as a result of The Safe Water Enterprise (SWE), a water filtration system implemented in collaboration with The Hunger Project (Uganda, Australia and Germany), Siemens Stiftung and Sky Juice Foundation. The SWE is a community-driven program that produces safe drinking water, dubbed “Epi-Water,” which is sold at reasonable rates to members in the epicenter community.

Right: Tacko Faye, manager of the Rural Bank at Ndereppe Epicenter in Senegal
In India, The Hunger Project’s strategy places at its center the 1.3 million women who have been elected to their local village councils so they can serve as leaders for development in their communities. Laws in India guarantee that at least one-third, and in some cases one-half, of all local government seats be held by women, providing a rich opportunity for our work to transform the deeply entrenched gender discrimination that perpetuates hunger and poverty throughout the country.

In 2014, The Hunger Project implemented its strategy in seven of India’s largest states in partnership with 78 dynamic community-based organizations that are aligned with our principles and trained in our methodology.

More than 1,000 elected women leaders participated in Women’s Leadership Workshops, an intensive four-day training that focuses on building leadership skills of elected women representatives. These women are now empowered to take actions to end child marriage, dowry and violence against women, as well as to bring water, health and education to their communities.

Federations of women at the sub-district (block) level serve as an important platform for the ongoing empowerment of elected women leaders and provide support networks and exchange of best practices and lessons learned. They also enable women to have a larger voice on policy issues at broader levels.

As a strategic, learning organization continually monitoring and evaluating our programs, we recognize when to stop programs that we know are no longer needed. Since the year 2000, The Hunger Project-India has been annually issuing the Sarojini Naidu Prize for Best Reporting on Women and Panchayati Raj to recognize journalists for reporting on the successes of elected women representatives in their village councils. Year after year, we saw submissions to the prize increase, with the award ceremony widely covered in the media. In 2014, The Hunger Project-India recognized that the very reason for the Prize’s launch, to spotlight the invisible work of the country’s elected women leaders, was no longer missing. We therefore decided to stop this program and leverage our resources in other strategic areas, such as the preparation for the 2015 elections in Madhya Pradesh, Rajasthan and Karnataka — the first elections in which the reservation for women seats increased to 50 percent from 33 percent.

Our Strengthening Women’s Empowerment through the Electoral Process (SWEEP) campaigns educated women on their rights, encouraging them to vote and to run for both seats that are reserved for women as well as seats that are available for both women and men. In this effort, intensive SWEEP campaigns were conducted by elected women representatives, who raised awareness on violence and...
and promoted corruption-free Panchayat elections. Activities such as simulation camps, village-level meetings, identifying potential leaders and community-based campaigns achieved greater engagement and outreach. Federation members also held conventions in Rajasthan at the district level, and in Madhya Pradesh at the state level in support of SWEEP campaigning.
“I thank the study group I went to that day. It freed me from the curse of child marriage. I thank [The Hunger Project] Bangladesh. I am grateful to Ms. Rajia Sultana. If they were not there, I might have become another case of child marriage. I might have become one of those girls, who I have seen as sufferers of child marriage...My friends and school teachers admire me for my courage. But I am just glad to be an inspiration for others.”

— SHAPLA BANU, Nagaon District, Bangladesh, attended a Youth Ending Hunger study group about child marriage, where Hunger Project-trained animator and local government leader Rajia Sultana was a guest speaker. Shapla returned home from school one day to find her parents planning her wedding at age 13, and remembering the study group, Shapla called upon Ms. Sultana to intervene with her family.
34,711 women and men participated in meetings to strengthen women’s participation in the electoral process.

1,063 participants in the foundational Women’s Leadership Workshops.

16,152 participants in Gram Sabha Mobilization workshops to facilitate effective local governance.

38,565 women participated in “Jagruk Manch” meetings, a forum where women gather to participate in solving their community’s problems as informed citizens.

Participation in Violence Against Women activities: 204,000

Participation in Gender Justice Awareness Camps: 4,532
In Bangladesh, The Hunger Project works to reach those communities that are among the poorest and most malnourished in the world, with a comprehensive strategy that seeks to demonstrate that, with community-led and gender-focused empowerment, Bangladeshi villages can achieve the Millennium Development Goals (MDGs).

The Hunger Project expanded its work in 2014 to partner with people in 171 Union Parishads — the body of local government in Bangladesh — to transform their unions into places where citizens, government officials and non-profit and community-based organizations work in partnership to make breakthroughs to reach the MDGs. A centerpiece of this strategy is our work to train and empower volunteer leaders called “animators” to mobilize others in their villages. These include specialized programs for youth and women leaders.

To build capacity and ensure participation at the local level, The Hunger Project also trains community members elected to their Union Parishads (councils). In 2014, this work has led to the development of five-year plan books, open budget preparation and ward shava (town hall meetings), all mandated by law. In addition to providing technical support, The Hunger Project facilitated the formation of sub-committees of the unions to ensure the process is transparent and inclusive.

Above: Community member attends meeting in Rangpur, Bangladesh
In March 2014, The Hunger Project-Bangladesh began a two-year partnership with BRAC — a leading international development organization — on a project that aims to strengthen Union Parishads for transparent, accountable and inclusive governance at the local level in order to accelerate the achievement of the MDGs. The Hunger Project and BRAC will work together to advocate in partnership with policymakers and other actors at the local and national levels to ensure support from the government in adopting project learning and institutionalizing best practices.

At the local and national levels, The Hunger Project advocates for gender equality, the rights of girl children and good governance. This year, The Bikoshito Nari Network (or “Unleashed Women’s Network”) of women trained by The Hunger Project celebrated its fifth national convention in Dhaka, with more than 1,300 women leaders in attendance. Women came from different regions throughout Bangladesh to celebrate their successes, share their experiences with one another, set priorities for the future, and develop plans for leveraging their work together at the national policy level.

“Shujan,” or “Citizens for Good Governance,” is a non-partisan platform of committed citizens who work together to inspire participatory democracy at the local level. Approximately 800 people attended the Shujan Convention, held in December 2014 in Dhaka. Many former politicians, academics, media personnel and civil society members participated. Hunger Project Country Director Badiul Majumdar presented achievements made by Shujan, including increased dialogue on political reform and advocacy for strengthened local governance, as well as activities involving youth in democratic processes and debate.

A key focus in Bangladesh is on youth. Bangladesh has an extremely young population, with more than half of its population below age 25, combined with high unemployment and underemployment rates. The Hunger Project seizes this opportunity to unleash the leadership and creativity of young people across the country. In partnership with the British Council, The Hunger Project’s Youth Ending Hunger program trains young volunteers as transformative leaders and active citizens. Youth-led campaigns in 2014 included campaigns for safe drinking water, sanitation, nutrition, hygiene, immunization, and elimination of social ills such as child marriage and dowry.

“Now I do not pass the night without food and my other family members can eat full meals at night...nights without food are gone from our lives, we are happy.”

– REJEYA KHATUN, Naopara, a village in the Meherpur district of Bangladesh
In Latin America, The Hunger Project works to empower the most marginalized rural and indigenous communities that remain in hunger and poverty despite the fact that a majority of national citizens benefit from economic prosperity.

In Mexico, we work with isolated rural communities in four states to support our community partners in taking charge of their own development and creating vibrant local economies.

In 2014, The Hunger Project continued to deepen our community impact, working directly with more than 2,000 grassroots partners across four states of Mexico. Through workshops on the right to water, sustainable bio-construction, sanitation and integrated gardening, we support our partners as they enhance their understanding of sustainability and work cooperatively on productive projects throughout their communities.

Community partners in Cerro Alto and Rancho Pineda, in the state of Oaxaca, have formed Committees for the Right to Water and completed construction of 23 new rainwater harvesting systems, bringing the total to 43 rainwater harvesting systems throughout the state. Each rainwater harvesting system serves five families, delivering collective access to nearly 1,100 community members in times of drought.

In San Luis Potosí, community partners are building their skills in holistic home environments by participating in various trainings on bio-construction and integrated sanitation and gardening. In Zacatecas, specialized youth “Catalyst” (volunteer leader) trainings built capacity in conflict resolution and mediation, and emphasized the importance of establishing solidarity as a group. In Chiapas at textile cooperative J’pas Joloviletik, community partners worked on improving managerial skills, increasing profits, streamlining operations and working in partnership within their Council.

In April, The Hunger Project took part in the first meeting of the Alliance of Civil Society Organizations for Development Effectiveness held in Mexico City. This meeting was held in advance of the First High Level Meeting of the Global Partnership for Effective Development Cooperation.

In Peru, The Hunger Project works in partnership with Chirapaq, the Center for Indigenous Peoples’ Cultures of Peru, an organization founded by Andean and Amazonian people to reclaim their indigenous identity through appreciation and dissemination of cultural knowledge. Chirapaq works to promote the rights of indigenous people, empower indigenous women leaders and share indigenous knowledge in regional and international policy debates on issues such as climate change, as well as through integrated community-led development.

“My role as a catalyst is to promote more organization, communication and trust within the community so that women can be empowered, participate in decision making, enforce our rights and achieve gender equity...The vision I want to accomplish is to have a better future. That’s where I’m standing and what I want for me, my family and my community. I am going to get there by participating and working with my community.”

– MARÍA CARMELO GUZMÁN, San Luis Potosí, Mexico
This year Chirapaq continued to facilitate advocacy efforts for indigenous voices at the global level. Tarcila Rivera Zea was selected as the grassroots leader to speak at the Secretary-General’s Zero Hunger Challenge event during the UN General Assembly. In addition, during the 13th Session of the Permanent Forum on Indigenous Issues at the United Nations, 14 women from the Continental Network of Indigenous Women of the Americas traveled to New York to call for the end of violence and discrimination against indigenous women.

The Organization of Indigenous Women of Laramate (OMIL) is one of the many indigenous women’s organizations Chirapaq supports in the areas of food security and sovereignty. In 2014, OMIL was one of eight laureates selected by the Women’s World Summit Foundation’s Prize for Women’s Creativity in Rural Life, which honors courageous women for their contributions in improving the quality of life in rural communities, protecting the environment, transmitting knowledge and standing up for human rights, development and peace.

“In us is the ability to change our lives, think differently... in spite of the difficulties, there are things that we can do that will depend on us coming together as women.”

– ELSA CÁRDENAS REYNAGA
President, Organization of Indigenous Women of Laramate in Peru

Below: Members of the J’pas Joloviletik Cooperative in San Cristóbal de las Casas, Chiapas, Mexico
Communities within Kiboga Epicenter are working together to solve common problems. Through local council leaders, people have formed solidarity groups to help themselves...and village saving groups where members save and borrow from to solve their problems. The level of collaboration between villages and village leadership has also increased.”

– OUTCOME EVALUATION PARTICIPANT, Kiboga, Uganda

At The Hunger Project, we believe in measuring what matters. As an organization grounded in international development from the bottom up, understanding the extent of our interventions’ impact at the community level is paramount — for our community partners, our dedicated global staff and our investors, as well as for policy makers considering adopting our approach.

Participatory Monitoring & Evaluation (PM&E) is designed to include communities as the key stakeholders in data collection and evaluation. This approach requires including community voices in monitoring and evaluation and building the capacity of community members to become active partners in this process.

In many of our programs, volunteer community members are trained in data collection strategies. These volunteers are then responsible for data collection in their communities and serve as the link between community members and The Hunger Project and provide a mechanism for an ongoing feedback loop.

An essential part of PM&E is to share the data collected with communities, which promotes transparency and accountability among staff, communities and investors. This informed analysis of results allows community members to identify their needs, set their own development priorities and participate in tracking their progress on their goals over time.

These PM&E approaches can be powerful tools for change when put in the hands of communities. The ability of communities to understand what activities or programs are in progress, determine whether or not they are successful, and make course corrections is critical to the long-term sustainability of locally driven development.

M&E Highlights:

• The Hunger Project is piloting innovative indicators to measure complex concepts such as women’s empowerment, self-reliance and leadership.

• We regularly monitor our activities and outputs on a quarterly basis, the results of which are posted on a dynamic, web-based data monitoring platform.

• Long-term results are evaluated by conducting regular outcome evaluations in program countries. These evaluations incorporate the use of mobile technology, for which The Hunger Project received the iFormBuilder Distinguished Project Award in 2014 (more to the right).

• The Hunger Project contracts independent external evaluators to critically examine the impact of our programs. These external evaluations may validate our work, and also provide valuable suggestions for program improvement.
The Hunger Project is proud to be a part of InterAction’s NGO Aid Map, which makes data on international development and humanitarian response more accessible to everyone. By providing detailed project information through interactive maps and data visualizations, InterAction and its member organizations are increasing transparency and coordination across NGO projects around the world. Collective project mapping and information sharing is an important step forward, and The Hunger Project couldn’t be more excited to be a part of this partnership.

The Hunger Project Receives iFormBuilder’s Distinguished Project Award

The Hunger Project’s programs operate in sometimes isolated communities requiring substantial resources and time to collect high quality, accurate information.

To meet these challenges, The Hunger Project uses iFormBuilder, a cloud-based mobile data collection platform. iFormBuilder enables local Hunger Project staff to capture, sync and view data, reducing collection costs, improving data collection accuracy and creating a timely feedback process.

For its exemplary implementation of iFormBuilder, The Hunger Project was honored to receive the Distinguished Project Award from iFormBuilder in May 2014.

“[The Hunger Project’s] dedication to the platform and innovative projects are truly redefining how [they] do business. It has motivated our team to advance the platform to the next level.”

– iFORMBUILDER
Influencing policymakers to adopt key elements of our methodology and educating a worldwide constituency of committed individuals are high priorities. In 2014, The Hunger Project played a leadership role within civil society networks for food and nutrition security, water and sanitation, maternal and child health, halting gender-based violence, and local governance with a strong emphasis on gender equality and the empowerment of women in all these sectors.

Pledge to Advance Food Security, Nutrition and Resilience
In May, in a major effort to accelerate progress in the global fight against hunger and malnutrition, NGO alliance InterAction and the U.S. Agency for International Development forged a first-of-its-kind agreement designed to leverage the unique assets of NGOs for greater impact. This agreement was signed on Capitol Hill by Dr. Rajiv Shah, then USAID Administrator and Samuel A. Worthington, president and CEO of InterAction, on behalf of the more than 30 InterAction members participating in this new effort, including The Hunger Project.

The Hunger Project and the more than 30 other InterAction member NGOs participating also announced a collective pledge to spend $1.5 billion of their own private funds from 2013 to 2015 to advance food security, nutrition and resilience.

Participatory Local Democracy
In September, The Hunger Project, in partnership with the UN Democracy Fund (UNDEF) and Logolink, a global learning initiative for citizen participation and local governance, launched the 2014 State of Participatory Democracy Report during the United Nations General Assembly.

The Hunger Project led this project in support of our work to foster effective local governance, a key pillar of our approach. The issues that really matter in people’s daily lives — water, sanitation, primary health care, primary education, year-round access to affordable nutritious food, basic safety and social justice — must all be resolved locally.

Over the course of the year, The Hunger Project consulted with pioneering civil society organizations and other stakeholders that have invested decades in shifting their countries’ policies toward greater citizen engagement and local democracy. These discussions and a widely implemented survey culminated in the 2014 report, which ranks 52 countries on five key dimensions of participatory democracy: active citizenry, political decentralization, administrative decentralization, fiscal decentralization and multi-sectoral planning.

“By harnessing science, technology, innovation, and partnerships, we can unlock opportunity and end widespread hunger for the world’s most vulnerable people.”

— DR. RAJIV SHAH, Former USAID Administrator
Transformative Leadership for the End of Hunger
On October 18, 2014, more than 600 people from countries around the world gathered for The Hunger Project’s Annual Fall Gala in New York City. A special element of the evening was the theme of the event “Transformative Leadership in Action.” Facilitated by Hunger Project-Malawi Country Director Rowlands Kaotcha, eight transformative leaders from around the world shared their exceptional stories and unwavering commitment to a world free of hunger and poverty.

Global Communications
In 2014, The Hunger Project launched a completely redesigned website, an animated video entitled “Rethink World Hunger,” and a series of brochures and reports to mobilize our global movement seeking a world without hunger. We reached out to new audiences, joined a variety of international advocacy campaigns, and partnered with the Global Poverty Project for Live Below the Line, a peer-to-peer fundraising and awareness campaign centered around ending extreme poverty.

In Sweden, The Hunger Project, together with Crossing Boarders, and with support from the Postcode Lottery, launched the Girl Child Platform. The Girl Child Platform is designed to serve as an online platform for Swedish civil society actors who work for the rights of girls to exchange experience and lessons, maintain momentum, build lasting change and raise awareness of the situation of the girl child — both locally and globally.
The Hunger Project is a global movement of people working in authentic partnership for the sustainable end of hunger. Our partners in more than 24,000 communities worldwide know that funding for The Hunger Project does not come from a faceless institution, but through the love and partnership of committed Hunger Project investors in the U.S. and through our affiliates — known as Partner Countries — in Australia, Canada, Germany, Japan, The Netherlands, New Zealand, Sweden, Switzerland and the United Kingdom.

In 2014, more than 6,800 individuals and more than 160 institutions — from the U.S., Program and Partner Countries — invested in The Hunger Project’s work to empower people to end chronic hunger. Of particular note are the funds raised locally within our program countries to carry out their work (see table on page 28). More than 470 people were part of our Global Investor Group worldwide, each investing $5,000 or more. This special group of global citizens is a community of like-minded individuals, families and companies who believe we can end hunger in our generation, and they take action with their money to bring this about. They create opportunities to come together, to be updated on our work and to connect with other extraordinary and inspiring people within the Global Investor Group community.

More than 2,240 people worldwide were members of our Financial Family of investors who give monthly, many of whom have been doing so for 20 to 30 years or more. Our Financial Family investors are committed to making regular investments until the end of hunger is achieved. Their dedication and support is a sustaining and deeply meaningful contribution to our shared work to end hunger.

More than 60 investors are members of our Unleashed Women Leaders Initiative, a multi-year funding initiative, which was launched in March 2011 on the 100th Anniversary of International Women’s Day. The initiative aims to focus our attention and resources on the fact that empowering women’s leadership is the key to ending hunger.

The 2014 Live Below the Line Campaign in the United States and the United Kingdom garnered new engagement and supporters. Nearly 700 people (40 percent of whom were new to The Hunger Project) participated on our behalf by living on $1.50 per day for five days, raising $107,000 for the campaign.

Approximately 140 individuals participate as members of our Legacy Circle, and as such, have committed to include The Hunger Project in their estate plan — through trusts, bequests or making the organization a beneficiary of their insurance or retirement plan.

“One thing I love about The Hunger Project is that it is not a relief organization. Its clear intention is to think through the strategies and tactics that will end [hunger] once and for all.”

– BILL LAMOND
California, Hunger Project investor since 1982
Consolidated Balance Sheet
December 31, 2014 (in US$)

ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$8,460,267</td>
</tr>
<tr>
<td>Receivables, net</td>
<td>3,960,320</td>
</tr>
<tr>
<td>Micro-credit loans, net</td>
<td>1,272,143</td>
</tr>
<tr>
<td>Investments</td>
<td>2,392,655</td>
</tr>
<tr>
<td>Property and equipment, net</td>
<td>1,205,564</td>
</tr>
<tr>
<td>Other assets</td>
<td>504,770</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>$17,795,719</td>
</tr>
</tbody>
</table>

LIABILITIES AND NET ASSETS

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$1,853,995</td>
</tr>
<tr>
<td>Deferred rent</td>
<td>446,863</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>$2,300,858</td>
</tr>
</tbody>
</table>

Net Assets

<table>
<thead>
<tr>
<th>Net Assets</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td>11,159,770</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>4,335,091</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td>$15,494,861</td>
</tr>
</tbody>
</table>

**Total** $17,795,719

NOTE: The consolidated figures include the financial activities of The Global Hunger Project and Affiliates (Bangladesh, Benin, Burkina Faso, Ethiopia, Ghana, India, Malawi, Mexico, Mozambique, Senegal and Uganda). The full financial statements, audited by McGladrey & Pullen LLP, are available on our website at www.thp.org.

* The annual average exchange rate was used to convert all figures to US$.

** This total includes all funds raised from the entire Hunger Project family, as distinct from the revenue reported on the facing page. In addition to supporting programs (as reflected in the U.S. audited figure), our Partner Countries (marked with a †) raise funds for their own expenses, including education and advocacy programs, as well as fundraising and management and general expenses. Those expenses (approximately $3.27 million in 2014) are not included in the U.S. consolidated audit. Independent audits for each Partner Country are available upon request.
Consolidated Statement of Activities  
Year Ended December 31, 2014 (in US$)

<table>
<thead>
<tr>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>SUPPORT AND REVENUE</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions and grants</td>
<td>$14,453,310</td>
<td>$2,333,024</td>
</tr>
<tr>
<td>Micro-credit finance revenue</td>
<td>542,280</td>
<td>-</td>
</tr>
<tr>
<td>Investment income</td>
<td>59,222</td>
<td>-</td>
</tr>
<tr>
<td>Other</td>
<td>483,046</td>
<td>-</td>
</tr>
<tr>
<td>Released from restrictions</td>
<td>3,733,409</td>
<td>(3,733,409)</td>
</tr>
<tr>
<td><strong>Total support and revenue</strong></td>
<td>$19,271,267</td>
<td>$(1,400,385)</td>
</tr>
</tbody>
</table>

| EXPENSES | |
| **Program services** | |
| Education and advocacy | 1,128,290 | - | 1,128,290 |
| Africa | 10,075,206 | - | 10,075,206 |
| Asia | 3,185,222 | - | 3,185,222 |
| Latin America | 894,873 | - | 894,873 |
| **Total program services** | $15,283,591 | - | $15,283,591 |

| Supporting services | |
| Management and general | 1,830,255 | - | 1,830,255 |
| Fundraising | 1,937,864 | - | 1,937,864 |
| **Total supporting services** | $3,768,119 | - | $3,768,119 |
| **Total expenses** | $19,051,710 | - | $19,051,710 |

| Change in net assets from operations | $219,557 | $(1,400,385) | $(1,180,828) |
| Foreign currency translation loss | $(502,589) | - | $(502,589) |
| **Change in net assets** | $(283,032) | $(1,400,385) | $(1,683,417) |

| NET ASSETS | |
| Beginning | 11,442,802 | 5,735,476 | 17,178,278 |
| Ending | $11,159,770 | $4,335,091 | $15,494,861 |
The Hunger Project expresses its deep appreciation to the following institutions that fund our work worldwide at the level equivalent to US$5,000 or above.

4Lindes, The Netherlands
ABB, Switzerland
ACME Foundation, Australia
Advanced Solar Products, United States
AF Jochnick Foundation, Sweden
Alfa Laval, Sweden
Allba Holding, Sweden
Alpern Family Foundation, Inc., United States
Amer Sports Australia Pty Ltd, Australia
Anytime Fitness, Australia
ANZ, Australia
Arie and Ida Crown Memorial, United States
ASF, Bangladesh
Aver BV, The Netherlands
Axel Invest BV, The Netherlands
B & M Beheer BV, The Netherlands
BAM Inc., United States
The Beeren Foundation, Australia
Beheer Beleggingmaatschappij Zandbergen BV, The Netherlands
Bentley Systems Europe BV, The Netherlands
Bentley Systems, Inc., United States
Berns Group AB, Sweden
Bill and Melinda Gates Foundation, United States
Biltings Idé, Sweden
Biogen Idec, Australia
The Bluesand Foundation, Australia
The Wanda Bobowski Fund, United States
Boliden Mineral AB, Sweden
BRAC, Bangladesh
British Council, Bangladesh
Caerus Foundation, Inc., United States
Canton Appenzell Ausserrhoden, Switzerland
Canton Basel-Stadt, Switzerland
Canton Thurgau, Switzerland
Canton Valais, Switzerland
Carlson Wagonlit Travel, United States
Church Communities Foundation, United States
Citi, United States
City of Aarau, Switzerland
Clark Transfer, Inc., United States
Clifford Chance, United Kingdom
Commonwealth Bank of Australia (CBA), Australia
Community Meilen, Switzerland
Community Riehen, Switzerland
Community Zollikon, Switzerland
Conrad N. Hilton Foundation, United States
Continental Bakeries BV, The Netherlands
Continuendo MusartE Foundation, The Netherlands
Cordaid Foundation, The Netherlands
Corporate Risk Solutions, LLC, United States
Currant Marketing Pty Ltd, Australia
CWS Capital Partners LLC, United States
De Koornzaayer Foundation, The Netherlands
Department of Foreign Affairs, The Netherlands
e-Cycle LLC, United States
The Rona Ellis Foundation, Australia
The Elizabeth Foundation, United States
Emma Health and Beauty Care, The Netherlands
Emmaus Haarzuilens, The Netherlands
Eureka Benevolent Foundation (EBF), Australia
A Message from the Thanksgiving Fund

Since 2004, the Thanksgiving Fund has proudly stood with The Hunger Project in partnership, committed to the end of chronic, persistent hunger. Some of our family members have been investors since the 1980s.

The Hunger Project’s unique, strategic approach delivers real change in the lives of people living in hunger around the world. Their methods honor the dignity and innate ability of people to be change agents for themselves and their communities.

The Thanksgiving Fund is honored to be a part of this work. The Hunger Project exemplifies our mission: to empower people and organizations to act with integrity to achieve sustainable and creative changes impacting the quality of our shared lives.

Scandinavian Cosmetics, Sweden
SDH Executive Search, The Netherlands
Seek Limited, Australia
Self Leaders, Sweden
Shalom Foundation, The Netherlands
Sint Antonius Foundation, The Netherlands
Smees Groep, The Netherlands
Snow Software, Sweden
The Sondheimer Family Charitable Foundation, United States
Sovereign, Australia
SP Ausnet, Australia
St. Andrew's Episcopal Church, United States
STAR-Ghana, Ghana
Stichting Pro Juventute, The Netherlands
Stiftung SEZ, Germany
Stoksn Magazijnen, The Netherlands
Sunraysia Foundation, Australia
Swedish Postcode Lottery, Sweden
Symphasis Foundation, Switzerland
Talentia, Sweden
Talpa Foundation, The Netherlands
Telstra Corporation, Australia
Thesor Treasury BV, The Netherlands
Triskeles Foundation, United States
Trustus Capital Management, The Netherlands
UN Democracy Fund (UNDEF), Bangladesh
United Nations Development Programme (UNDP), Bangladesh, India
United Nations Office for Partnerships, United States
Unity Centre of Practical Christianity, Canada†
The Upstart Foundation, United States

Notes:
†Challenge Match participant, investing a front-end commitment that matched all new investments dollar-for-dollar between October 18 and December 31, 2014.
†Epicenter underwriter(s)
Investor names as provided at discretion of country offices.

Right: Kim Liddell (left), a “Business Chick” leadership trip participant from Australia, together with Indira Singh, Ward Member, Panchayat-Kund, Satna District, Madhya Pradesh, India.
A Spotlight on Our Partnership with the Postcode Lottery

The Hunger Project is proud to be a recipient of the Postcode Lotteries in both The Netherlands and in Sweden. Founded in The Netherlands in 1989, the Postcode Lottery has been raising funds to support organizations working for a fairer, greener world. The lottery currently ranks as the third largest among all philanthropic investors in the world.

The Hunger Project first became a recipient of Postcode Lottery funds in 2011 in The Netherlands, where we receive approximately US$555,000 per year, and in 2012 in Sweden, where we receive approximately US$585,000 each year.

In 2014, the Postcode Lottery awarded The Hunger Project-Sweden and Crossing Boarders a more than US$1 million grant to create the Girl Child Platform (see more on page 25). In 2015, The Hunger Project-Netherlands also received an additional grant of US$1.4 million to expand our successful work in Benin with the nutrient-rich “miracle” moringa tree to three other African countries.
The Hunger Project is pleased to acknowledge the following members of our global movement who are committed to a future free from hunger, investing the equivalent of US$1,000 or more to make that vision a reality.

**Legacy**
($250,000+)
Brenda and Steven Sherwood, United States
The Jerry Stock Trust, under will of Robert Moyer (bequest), United States
The Jerry Stock Trust, under will of Robert Moyer (bequest), United States

**Charter**
($100,000+)
Karen and Michael Herman, United States
Barbara and Tony Mayer, United States
Nicholas Moore, Australia
Cameran O’Reilly, Australia
The Salwen Family, United States
Sheree Stomberg and Peter Firestein, United States
Faith Strong, United States

**Vanguard**
($50,000+)
Tania Austin, Australia
Laurel Dutcher and Charles Deull, United States
Tove and Ingyar Jensen, Sweden
Ineke Klootwijk, The Netherlands
Melissa Monkivitch, Australia
Joshua Rogers, Australia
Mieke Severijnen and Wim Goudriaan, The Netherlands

**Leadership**
($25,000+)
Lillian Adamakis, Canada
Robert Banks, New Zealand
Glen Carlson, Australia
Joan and John Casey, United States
Carol and John Coonrod, United States
Norma Deull, United States
Alice and Chris Dorrance, United States
Barbara Ex, United Kingdom
Estate of Michael Falkowski (bequest), United States
Lucinda Jewell, United States
Pieter Gerretse, The Netherlands
Carl-Diedric Hamilton, Sweden
Eve Howell, Australia
Rajiv and Latika Jain, United States
Lucinda Jewell, United States
Nancy Juda and Jens Brasch, United States
Tom Lemons, United States
Jacinta McDonell, Australia
Suzanne Musikantow, United States
Karen O’Donahoo, Australia

Notes:
* Members of our Financial Family in the United States who support The Hunger Project with a monthly sustaining investment in the end of hunger.
* West Coast Front End Challenge Match participant, committing $100,000 that was matched by 2014 pledges or investments made by September 30.
* Challenge Match participant, investing a front-end commitment that matched all new investments dollar-for-dollar between October 18 and December 31, 2014.
* Epicenter underwriter(s)

If you are interested in any of our investor groups or want to inquire about making an investment as an outright or planned gift, please email Supriya.Banavalikar@thp.org.
Peyton and Susan Owen, United States
Deborah Protter, Australia
Mary Reemst, Australia
Estate of Ronald Roth (bequest), United States
Inger Saven, Sweden
Francesco Scattone and Judith Gibbons, United States
Dr. Stuart P. Sondheimer and Ms. Bonnie Lucas, United States
William C. and Nancy Stanback, United States
Roger and Susan Stone Family Foundation, United States
Jan Van Andel, The Netherlands
James and Shirley Vollett, Canada
James G. Whitten, United States
Barbara and Jim Whitten, United States

Global ($5,000+)

Australia
Rachel Akehurst
Patricia Akopiantz
Elizabeth Armitage
Judy Avisar
Paul Beeren
Simon Blackburn
Symon Brewis-Weston
Raefe Brown
David Bryant
Robert Bryant
Francis Burke
Milan Calina
Darren Dye
Ockert Fourie
Diane Grady
Ivan Halbert
Steven Harker
Alison Hill
Emma Isaacs
Marc Johnstone
Christine Khor
Tom Kiing
Niall Lenahan
Faye Longmuir
Ian Maloney
Greer Marns
Mariam McDonald
Lesley McLennan
Shane Morley
Griff Morris
Cathryn Nolan
Cathie Reid
Jennifer Segal
Marie-Josee Shurey
Anthony Smark
Colin Tate
Peter Thomas
Ailan Tran
Diana Walker
Gary Ward
Alison Watkins
Robert Wentzel
Lisa White
Skipp Williamson
Carla Zampatti

Canada
Terry and Joanne Frewer
Ari and Deanna Joffe
Douglas Ronaghan
Janice Wallace
Ross Wallace

Germany
Mechthild and Josha Frey
Dr. Eckhard Müller-Guntrum
Antje Olivie
Frank Prignitz
Dagmar Reemtsma
Gertrud Schnekenburger
Arne and Olina Springorum
Regine Springorum
Paul Teichmann
Wouter and IJda van der Kooij

The Netherlands
Jan Willem Baud
Kees Bronke and Geer Goudriaan
S.V. Kampong
Bob Kramer
Ted Lamboo
Laura Van Duinkerken-Louwerier
Ralph Zebregs

New Zealand
Alan and Jeanne Bertenshaw

Sweden
Åsa Skogström Feldt
Marie Wallenberg

Switzerland
Dr. iur. Peter Altorfer
Josef and Nina Benz
Beatriz Bigler-Walser
Arthur and Mariann Decurtins
Peter Forstmoser
Dr. Daniel Hein
Alexandra Koch
Pascal Köppel
Lisa Lehmann

United Kingdom
Mark Britton
Glenn Halliday
Rob Shepherd
Catherine Watkins

United States
Barbara and Bobby Adelstein
John Albertson
Melissa and Greg Alcorn
Susan Asplundh
Supriya Banavalikar
Michael and Elizabeth Bauk
Aleen Bayard and Brent Greenberg
Wendy Beach and Ronald Corio
Albert Berkowitz
Joanna and Christoph Bichsel
Michael and Kara Bilof
Phyllis and Sam Bowen
Unleashed Women Leaders Initiative

This multi-year funding initiative ($10,000+ each year over three years) focuses our attention and resources on the fact that empowering women's leadership is the key to ending hunger.

Patricia Akopianzt, Australia
Melissa and Gregory Alcorn, United States
Judy Avisar, Australia
Alex Birrell, Australia
Symon Brewis-Weston, Australia
Cathy Burke, Australia
Andee Burrell, United States
Patrick Canion, Australia
Nancy Chernet and Daniel A. Sutton, United States
Cindi and Glenn Cooper, United States
Christina Cox, Australia
Natalie Davis, Australia
Athena Doumas, Australia
Jillian Formentin, Australia
Diane Grady, Australia
Deva Grant, Australia
Annie Gridley, Australia
Steven Harker, Australia
Karen and Michael Herman, United States
Joan Holmes, United States
Eve Howell, Australia
Paul Hrabal, United States
Emma Isaacs, Australia
Uday Jhunjhunwala, United States
Kerry Jukes, Australia
Anke Lasserre, Australia
Tom Lemons, United States
Faye Longmuir, Australia
Marie McDonough, United States
Lesley McLennan, Australia
Metal Dynamics, Inc., United States
Chanelle Moltoni, Australia
Griff Morris, Australia
Janet Morrison, Australia
Karen O’Donahoo, Australia
Jeana Petersen, United States
Pam Petersen and David Tscliar, United States
Emma Petherick, Australia
Deborah Protter, Australia
Samreen Rahman, Australia
Cathie Reid, Australia
Marie-Josee Shurey, Australia
Erica Stevenson, Australia
Ailan Tran, Australia
Jane and Chris Trevey, United States
The Upstart Foundation, United States
Diana Walker, Australia
Alison Watkins, Australia
Lloyd and Sharon Wentworth, United States
Barbara and Jim Whitton, United States
Melissa Widner, Australia
Skipp Williamson, Australia
Roneva Wood, Australia
Teresa Lui Yuen, Australia

Left: Djibril Ndour, chair of the farmers’ cooperative at Ndereppe Epicenter in Senegal
Legacy Circle

The following individuals (in the United States, unless otherwise noted) have committed to include The Hunger Project in their estate plan — through trusts, bequests or making The Hunger Project a beneficiary of their insurance or retirement plan — and are honored to be listed here in order to inspire others to do the same.

Karen Herman
Karl and Betty Hess
Joan Holmes
Paul Hrabal
Jennifer J. Hunter
Scott Hunter
Richard Hysong
David and Tracie Jansen
Karen Johns, New Zealand
Hilary Johnston and Les Shiel, Canada
Grace Jones
Kitty Juda
Nancy Juda
Billy Kantrowitz
Deborah Kaplan
Helen Kessler
Fran Kieffer
Connie Kratz
Vicki Lachman
Mary Layman and Martin Rubin
Gretchen Leavitt
Tom Lemons
Peggy Link
Brigid and Clark Lund
William A. and Jeane R. Mallet
Chris Martin
Mary Ellen McNish and David Miller
Marty Merrill
Benjamin Moore
Page Morahan
Anthony F. Mullen, Jr.
Kathie Murtey
Marvin Nadel
Marion Nisbet
Madelyn Page
Barbara Parton
Jack and Jill Pasanen
S. Neil Peck and Barbara Rose

Joy Perreras and Brian McFadin
Doug Plette
Spencer Quinn
Christine Roess
J. Ronald Roth
Joanna and Julian Ryder
Carla Sadoff
Barry Saiff
Gretchen Sand and Bruce Preville
Emil Sauer
Colene and Fred Schlaepfer
Trisha D. Scudder
Patti Searle
Margaret Jane Simoneaux
Diana and Lyle Smith
June Smith
Ellen Snortland
Kay and Harvey Solomon
Leonard A. and Roslyn Solomon
Arne and Olina Springorum, Czech Republic
Michael Steuerman
Wayne E. and Dorothy L. Stingley Family Trust
The Jerry Stock Trust, under will of Robert Moyer (bequest)
Deb Strange
Faith Strong Family
Revae Stuart
Rick Susman, Australia
Rhea M. Tabak
Annette and John Thompson
Carol Tisson and Mike Ginn
Dan Tompkins
Judy Townsend Stallone
Harold Walcoff
Tamera and Dennis Warner
Sunya Webber
Gary A. Weber
Frances Gillespie Wentorf
Barbara and Jim Whitton
June Witte
Scott Wolf
Daniela Zvonarova

*Deceased
Global Board of Directors
As of December 31, 2014

Steven J. Sherwood, Chair
Chair, CWS Capital Partners LLC

Asa Skogström Feldt (ex-officio)
President and CEO, The Hunger Project
(as of September 2014)

Mary Ellen McNish (ex-officio)
President and CEO, The Hunger Project
(January–August 2014)

Joaquim Alberto Chissano
Former President,
Republic of Mozambique
1997 Africa Prize Laureate

Charles Deull
Corporate Secretary
Executive Vice President,
Clark Transfer, Inc.

V. Mohini Giri
Former Chair, National Commission
for Women, India

Syeda Saiyidain Hameed
Former Member of the Planning
Commission, Government of India

Carl-Diedric Hamilton
Chair, Audit Committee
Senior Advisor, Sweden

Joan Holmes
Founding President,
The Hunger Project

Sheree S. Stomberg,
Chair, Governance, Nominating and
Human Resources Committee
Global Head, Citi Shared Services

Speciosa Wandira
Former Vice President,
Republic of Uganda

Queen Noor of Jordan†

Javier Perez de Cuellar†
Lamont University Professor,
Harvard University
1998 Nobel Laureate in Economics

M.S. Swaminathan†
Chair Emeritus
Chair, M. S. Swaminathan Research
Foundation, India

†Honorary members

Officers
As of December 31, 2014

Lena Ariola, Treasurer
Chief Financial Officer,
The Hunger Project

John Coonrod
Executive Vice President,
The Hunger Project

Betsy Deisroth
Vice President, Advancement,
The Hunger Project

Idrissa Dicko
Vice President, Africa Programs,
The Hunger Project

Badiul Alam Majumdar
Vice President and Country Director,
The Hunger Project-Bangladesh

Lisa North
Vice President, Capacity Building
and Planning, The Hunger Project

Rita Sarin
Vice President and Country Director,
The Hunger Project-India

Wheatonia Malekebu
Assistant Secretary
Executive Assistant to the
President/CEO, The Hunger Project

Maria Scharin,
Assistant Treasurer
Senior Manager, Operations,
The Hunger Project

Left: Kusum Kali Adivasi, President,
Mohra Panchayat, Sirmore Block,
Rewa District, Madhya Pradesh, India
About The Hunger Project

The Hunger Project is a global, non-profit, strategic organization whose mission is to end hunger and poverty by pioneering sustainable, grassroots, women-centered strategies and advocating for their widespread adoption in countries throughout the world. Our vision is a world where every woman, man and child leads a healthy, fulfilling life of self-reliance and dignity.

The Hunger Project is active in Australia, Bangladesh, Benin, Burkina Faso, Canada, Ethiopia, Germany, Ghana, India, Japan, Malawi, Mexico, Mozambique, The Netherlands, New Zealand, Peru, Senegal, Sweden, Switzerland, Uganda, the United Kingdom and the United States.

The Global Hunger Project is a 501(c)(3) tax-exempt organization in the United States.

On Cover: Romela, a woman leader from Radhar Char village of Jafabad Union in Kishoreganj District in Bangladesh. Romela participated in the 102nd batch of The Hunger Project’s women’s leadership trainings in Bangladesh. Since then, Romela has started her own garden and now earns income by selling vegetables at the market. Romela also organized a women’s group savings organization in her community.

The Hunger Project
5 Union Square West, 7th Floor
New York, NY 10003 USA
Phone: + 1 212 251 9100
Fax: +1 212 532 9785
Email: info@thp.org
Web: www.thp.org